UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 20, 2021

EMERGENT BIOSOLUTIONS INC.

(Exact name of registrant as specified in its charter)

Delaware

001-33137

(State or other jurisdiction of incorporation)

(Commission File Number)

14-1902018 (IRS Employer Identification No.)

400 Professional Drive, Suite 400, Gaithersburg, Maryland 20879

(Address of principal executive offices, including zip code)

(240) 631-3200

(Registrant's telephone number, including area code)

N/A

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, Par Value \$0.001 per share	EBS	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On July 20, 2021, the Board of Directors of Emergent BioSolutions, Inc. (the "Company") approved a proposal made by the Chief Executive Officer to reorganize the responsibilities of members of the executive management team reporting to the Chief Executive Officer. In connection with that reorganization, Adam Havey's role is expanded to Executive Vice President and Chief Operating Officer of the Company. This reorganization and Mr. Havey's appointment as the Company's principal operating officer are effective as of July 26, 2021.

Mr. Havey, 50, joined the Company in 2003 and has served as Executive Vice President, Business Operations since April 2017. He previously served as Executive Vice President and President, Biodefense Division from March 2011 to March 2017. Prior to that, Mr. Havey held various roles, including President of Emergent Biodefense Operations Lansing LLC from January 2009 to February 2011, Vice President of Business Operations from November 2007 to December 2008, and Senior Director of Manufacturing Development from June 2006 to November 2007. Prior to joining the Company, Mr. Havey served in product development for Eli Lilly. He received a B.S. degree in Chemical Engineering from Michigan State University.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EMERGENT BIOSOLUTIONS INC.

By: /s/ RICHARD S. LINDAHL

Name: Richard S. Lindahl Title: Executive Vice President, Chief Financial Officer and Treasurer

Dated: July 22, 2021